Pinellas County, Florida’s Profile

Pinellas is an urban county located on the western coast of Florida, on a peninsula, bounded on the east by Tampa Bay and on the west by the Gulf of Mexico. Pinellas County’s population density is the highest of all sixty-seven Florida counties. This County is also the second smallest land mass in Florida; measuring up to thirty-eight miles long and fifteen miles wide. The sparkling water of the Gulf of Mexico, award winning beaches, stunning sunsets and balmy weather make Pinellas an inviting destination for visitors and home to a diverse population.

The Pinellas area has an abundance of leisure and recreational activities for residents and visitors to enjoy. Baseball is one of Pinellas County’s favored attractions as the proud home of the major league baseball team, the Tampa Bay Rays in St. Petersburg. Both the Philadelphia Phillies and the Toronto Blue Jays maintain their spring training quarters in Pinellas County. With the County surrounded on three sides by water, many benefit from fishing, boating and park activities. Two beaches, Fort De Soto and Sand Key, have consistently been recognized as being among the Top Ten U.S. Beaches. This year, St. Petersburg Beach was voted America’s best beach by TripAdvisor. Pinellas County has numerous locations exemplifying our County’s culture and history. Heritage Village and Fort De Soto Park provide a glimpse of Pinellas County’s cultural history. The Clearwater Marine Aquarium is the home of Winter, the Dolphin featured in the movie, Dolphin Tale.

Pinellas County celebrates 100 years of history as a separate county in the State of Florida this year after originally being part of Hillsborough County. The name Pinellas was derived from the Spanish words Punta Pinal meaning “point of pines” which accurately depicted this area in the early years. The earliest inhabitants were Native Americans evidenced by large Indian mounds found throughout the County. Our rich history is being celebrated throughout the year in many different ways, one of which is a lecture series called “Pinellas By the Decades—A Centennial Celebration” hosted by Heritage Village and the Pinellas County Historical Society. To find out more about our centennial celebration and Pinellas history, visit http://www.pinellascounty.org/centennial/default.htm.
Citizens of Pinellas County:

I am pleased to present the Citizens’ Guide to County Finances (Citizens’ Guide) for the fiscal year ended September 30, 2011. As your elected Clerk, I serve as the Chief Financial Officer of the Board of County Commissioners and share fiscal responsibility for County funds with them. This report provides you, the citizens a brief analysis of where County revenues came from and where those dollars were spent during the last fiscal year. It also shows trend information on revenues and expenditures for the last three fiscal years. It is designed to give you an easy-to-read synopsis of the County’s financial health.

The Citizens’ Guide summarizes the financial activities of the primary government of Pinellas County. The reports included in the Citizens’ Guide condense and simplify the format used in our Comprehensive Annual Financial Report (CAFR) as of September 30, 2011 described below. The Citizens’ Guide does not conform to generally accepted accounting principles and governmental reporting standards. The report is prepared in this format so that the non-financial reader can easily understand it. The Government Finance Officers Association of the United States and Canada (GFOA) awarded Pinellas County the Award for Outstanding Achievement in Popular Annual Financial Reporting for the fiscal year ended September 30, 2010 for its Citizens’ Guide for the fifth consecutive year.

In addition to the Citizens’ Guide, the Finance Division produces the CAFR which contains more detailed financial information. The GFOA awarded a Certificate of Achievement for Excellence in Financial Reporting to Pinellas County for its CAFR for the fiscal year ended September 30, 2010, the 30th consecutive year that we have achieved this prestigious award.

The CAFR as well as this report are accessible at the Clerk’s website at www.pinellasclerk.org and in the Finance Division. If you have any comments or suggestions on how we may improve this report, please contact my office at (727) 464-3341.

I thank you for the opportunity to serve as your Clerk and hope that you find this Citizens’ Guide informative and useful in enhancing your understanding of our County’s finances.

Sincerely,

Ken Burke, CPA
Clerk of the Circuit Court
Duties of the Clerk of the Circuit Court

The Clerk of the Circuit Court was established as a public trustee by the Florida Constitution in 1838. Today, the Florida Statutes assign over 926 tasks to the Clerk of the Circuit Court. The Clerk serves as the Clerk of the Circuit and County Courts, Recorder of Deeds, Clerk and Accountant to the Board of County Commissioners, custodian of all county funds and as the County Auditor. The Clerk's role as an elected public trustee is considered to be one of the most important aspects of the position because he serves at the will of the people. It is the Clerk's responsibility to serve as a "watchdog" for the citizens of Pinellas County to ensure funds expended are only for a public purpose and for the benefit of the public as a whole.

As Clerk of the Circuit and County Courts

- maintains custody of court records
- maintains custody of all related pleadings filed
- secures evidence entered in court
- ensures integrity of court files is protected
- collects and disburses court fines and assessments and court ordered child support
- summons prospective jurors

As Recorder of Deeds

- maintains Official Records of Pinellas County and ensures their integrity is protected

As Clerk and Accountant of the Board of County Commissioners

- maintains official records of the Board
- maintains county financial records and prepares financial reports
- provides accounting services to all departments under the Board
- programs and maintains software for the automated financial accounting system
- processes accounts payable, accounts receivable and payroll and pre-audits all payments

As Custodian of all County funds

- receives and records county revenue
- invests county funds

As County Auditor

- performs comptroller function in pre-audit of invoices before payment
- performs internal audits of county departments

County Courtroom

County Courtroom
About This Report

This Popular Report provides an overview of the areas of responsibility and the operations of Pinellas County's Constitutional Officers and excludes component units:

- Board of County Commissioners (BCC)
- Clerk of the Circuit Court
- Property Appraiser
- Supervisor of Elections
- Sheriff
- Tax Collector

The financial information presented here is summarized and does not substitute for the County's Comprehensive Annual Financial Report (CAFR). The CAFR outlines the County's financial position and operating activities for the year in great detail and in conformity with generally accepted accounting principles.

This report reflects the Sources and Uses of County funds as well as a summary of the governmental activities and business-type activities. They are distinguished as follows:

- **Governmental activities** include most of the basic services offered to citizens, including tax assessment and collections, fire and law enforcement protection, judicial services, emergency medical services, civil emergency services, construction and maintenance of highways, streets and other infrastructure, economic development, social and human services, and cultural and recreational services. Property and sales and use taxes, intergovernmental revenues and various user fees finance these operations.

- **Business-type activities** include the water, sewer, solid waste and airport systems that are financed by fees charged to customers.

Information on the County's capital assets, and outstanding bond issues and investments is included on pages 15 through 16 of this report. Revenues and expenditures of the General Fund for the last three years are shown on pages 11 through 12.
The Government Finance Officers Association of the United States and Canada (GFOA) has given an Award for Outstanding Achievement in Popular Annual Financial Reporting to Pinellas County, Florida for its Popular Annual Financial Report for the fiscal year ended September 30, 2010. The Award for Outstanding Achievement in Popular Annual Financial Reporting is a prestigious national award recognizing conformance with the highest standards for preparation of state and local government popular reports.

In order to receive an Award for Outstanding Achievement in Popular Annual Financial Reporting, a government unit must publish a Popular Annual Financial Report, whose contents conform to program standards of creativity, presentation, understandability, and reader appeal.

An Award for Outstanding Achievement in Popular Annual Financial Reporting is valid for a period of one year only. We believe our current report continues to conform to the Popular Annual Financial Reporting requirements, and we are submitting it to GFOA.
Pinellas County is a charter county established under the Constitution and laws of the State of Florida in 1911. In 1968, the Florida Constitution was amended to provide home rule powers for counties and municipalities. The voters of Pinellas County approved the first home rule charter in 1980. Pinellas was the first county in Florida to operate under a Board of County Commissioners/Administrator form of government. The elected Constitutional Officers include the Clerk of the Circuit Court, Supervisor of Elections, Tax Collector, Property Appraiser and Sheriff. The seven member Board serves as the legislative body, and budgets and provides the funding for its departments, the entire operations of the Sheriff and the Supervisor of Elections and portions of the operations for the other Constitutional Officers.

**Board of County Commissioners**

- **Neil Brickfield - District 1**  
  nbrickfield@pinellascounty.org
- **Norman Roche - District 2**  
  nroche@pinellascounty.org
- **Nancy Bostock - District 3**  
  cnbostock@pinellascounty.org
- **Susan Latvala - District 4**  
  slatvala@pinellascounty.org
- **Karen Williams Seel - District 5**  
  kseel@pinellascounty.org
- **John Morroni, Chairman - District 6**  
  jmorroni@pinellascounty.org
- **Kenneth T. Welch, Vice-Chairman - District 7**  
  ktwelch@pinellascounty.org

**Constitutional Officers**

- **Ken Burke, Clerk of the Circuit Court**  
  www.pinellasclerk.org
- **Deborah Clark, Supervisor of Elections**  
  www.votepinellas.com
- **Diane Nelson, Tax Collector**  
  www.taxcollect.com
- **Pam Dubov, Property Appraiser**  
  www.pcpao.org
- **Bob Gualtieri, Sheriff**  
  www.pscoweb.com
Sources of County Funds

Pinellas County receives its revenue to fund governmental activities from many sources. Revenue is generated from property taxes, charges for services, sales and other taxes, grants and interest income. In fiscal year 2010-2011, property taxes generated 45.9 percent of the county's governmental activities revenues.

Revenues in the County's governmental activities decreased $31.2 million or 4 percent from the prior year. The countywide property tax levy has remained the same for the last three years, following a reduction of 10.6 percent from fiscal year 2006-2007 to fiscal year 2007-2008. Taxable assessed values decreased by 10 percent countywide due to the downturn in the real estate market and the economic recession, resulting in an 9 percent net decrease in property tax revenues or $35.5 million from last year for all governmental activities. From fiscal year 2008-2009 to fiscal year 2010-2011, governmental activities revenues decreased by 9 percent or $81.4 million.

Charges for services, increased during the year by $4.7 million or 3 percent, attributable mostly to increased user fees. Grant revenue, which includes intergovernmental revenue decreased by $4.6 million from the prior year attributable mostly to the reduction in federal and state grant revenues including American Recovery and Reinvestment Act (ARRA) grant funding to promote economic recovery programs. Sales tax revenue increased by $6 million, 6.4 percent, reflecting initial signs of economic recovery in the area. Investment income in governmental activities declined $1.1 million, or 37 percent from last fiscal year. This was due primarily to reductions in interest rates and investable funds. The federal funds rate, the rate the County earns on short term funds, was 0 to .25 percent for the fiscal year. Long term rates on treasury securities and federal instrumentalities, which the County invests its long term portfolio, decreased during the year as well.
Taxable assessed values decreased by 10 percent countywide due to the downturn in the real estate market and the severe economic recession, resulting in a 9 percent net decrease in property tax revenues from fiscal year 2009-2010 to fiscal year 2010-2011. From fiscal year 2008-2009 to fiscal year 2010-2011, assessed values have decreased by 20 percent and property tax revenues by 19 percent.
Revenue Descriptions

General Revenues

**Property taxes** are ad valorem taxes levied on an assessed valuation of real and/or personal property. These taxes are collected annually and are computed as a percentage of the Fair Market value of locally assessed real estate, and tangible personal property. Property Taxes are considered general revenue for the county.

Sales taxes and other taxes are comprised of the following:

The 1 cent infrastructure sales tax or the Penny for Pinellas is imposed for funding infrastructure projects that normally would have to be funded by increased property taxes or other revenue sources. The Penny for Pinellas is earmarked for capital improvement projects for roads, flood control, park improvements, preservation of endangered lands and public safety. The Penny for Pinellas is paid by all who spend money in the county, including tourists and visitors.

The tourist development tax is a local tax imposed on most rents or leases, which have been contracted for periods of (6) months or less, or living accommodations in hotels, motels, apartment houses, rooming houses, and mobile home parks. The revenues are used for tourist development, beach renourishment, debt service and promoting and advertising tourism internationally, nationally and in the State of Florida.

Fuel tax (local option gas tax) is a tax on every net gallon of motor and diesel fuel sold in Pinellas County. It is a county imposed tax for the purpose of paying the cost of establishing, operating and maintaining a transportation system and related facilities and the cost of acquisition, construction, reconstruction and maintenance of roads and streets.

Communication service tax is comprised of two components: a state communications services tax and a local communication services tax. The tax is imposed on retail sales of communications services which originate and terminate in the state, or originate or terminate in the state and are billed to an address within the state. Tax proceeds are transferred to the county. Communications services are defined as voice, data, audio, video or any other information or signals, including cable services.

Unrestricted interest is the revenue earned from investments.

Program Revenues

Charges for services are made up of fees collected from the public for services rendered (e.g. court costs, building permits, park fees, animal licenses, etc.)

Operating grants and contributions are monies received to fund the operating expenses of a specific program or project. Operating expenses can include salaries and wages, rent, utilities and more.

Capital grants and contributions are monies received for the acquisition of capital assets, such as buildings, land or equipment.
Governmental activities include most of the basic services offered to citizens, including tax assessment and collections, election services, fire and law enforcement protection, judicial services, emergency medical services, civil emergency services, construction and maintenance of highways, streets and other infrastructure, natural resources conservation, economic and community development, social and human services, and cultural and recreational services. Property and sales and use taxes, intergovernmental revenues and various user fees finance these operations.

The cost of governmental activities decreased 6.6 percent or $53.1 million from the prior year. The largest decrease was in the public safety function representing $17.9 million. Expenses for the general government were down by $11.9 million or 6.6 percent from the prior year. Economic environment expenses were down by $10.4 million or 22.4 percent. The County continued enacting cost saving measures during the year and building on efficiencies gained through departmental reorganizations and program reductions to offset rising costs and match declining revenues. Revenues exceeded expenses for the year by $25.2 million, compared to an excess of $3.3 million in the prior year. From fiscal year 2008-2009 to fiscal year 2010-2011, governmental activities expenses decreased by $97.3 million or 11 percent.
The general fund is the primary operating fund of the county that accounts for all financial resources of the general government, except for those that are required to be accounted for in another fund. Appropriations for the General Fund for the fiscal year including reserves totaled $596.5 million. Key financial factors for the year were as follows:

- Overall General Fund revenues and other financing sources were down by $35.3 million or 7 percent from last year. From fiscal year 2008-2009 to fiscal year 2010-2011, general fund revenues decreased by $81.6 million or 15 percent.

- Tax revenue decreased by $31.4 million, due primarily to decreased property taxes of $31 million. The communication services tax revenue decreased by $.4 million.

- Intergovernmental revenues were up by $3.1 million or 5 percent. The increase was due mostly to increases in one half cent sales tax and revenue sharing collection and grant funding.

- Investment income was down by $.8 million from last year due to continued reductions in interest rates.
The General Fund is used to pay the regular operating and administrative expenses not accounted for in other funds. From fiscal year 2008-2009 to fiscal year 2010-2011, general fund expenditures decreased by 19 percent. The following expenditures for the departments are paid from the General Fund (including transfers of funds):

- **General Government**
  - Board of County Commissioners, County Administrator, Public Defender, State Attorney, County Attorney, Court Technology, Court Related Programs, Information Services, Communications, Office of Management and Budget, Real Estate and Facility Management, Law Libraries, Telecommunications, Planning, Developmental Review Services, Purchasing, Building Design Division

- **Public Safety**
  - Medical Examiner, Emergency Communications (911), Fire Operations, Justice and Consumer Services

- **Physical Environment**
  - County Extension, Conservation & Resource Management, Environmental Management, Air Quality, Coastal and Navigation Management

- **Transportation**
  - Public Works, Engineering, Transportation Planning, Structures Division, Civil Site Division, Surface Water Management, Construction Administration and Inspection and Survey Division

- **Economic Environment**
  - Veteran's Services, Community Development Programs, Community Housing Trust Fund, Neighborhood Programs, Economic Development and Human Rights

- **Human Services**
  - Social Services, Animal Services, State Mandates-Medicaid, Community Funded Programs, Social Work and Support Units, Outreach Units and Mosquito Control

- **Culture and Recreation**
  - Parks and Recreation, Libraries, Museums, Cultural Affairs, Horticultural Operations and the Florida Botanical Gardens

- **Transfers out to other Constitutional Officers and other funds**
Enterprise fund or business-type activities offer goods and services to the citizens of the county and are intended to be self-supporting. Revenues in business-type activities increased 1.4 percent from the prior year by $3.5 million. Expenses were up by 2.9 percent or $6.5 million from the prior year. From fiscal year 2008-2009 to fiscal year 2010-2011, revenues increased by 2.5 percent or $6.2 million and expenses increased by 2 percent or $5.5 million.
Enterprise Fund Revenues and Expenses

The Business-type activities of the county are:

Water System

- Total program revenues for the Water System, including interest revenue, miscellaneous revenue and capital contributions, increased by $3.3 million or 3.9 percent.
- Charges for services to retail and wholesale customers increased $4.5 million due to a 3.5 percent increase in wholesale and retail water rates, effective in October 2010.
- Operating expenses of the Water System decreased by 7 percent or $6.6 million from last year. The cost of water purchased from Tampa Bay Water decreased by $2.9 million from last year.

Sewer System

- During fiscal year 2011, total program revenues decreased by $.3 million, .1 percent. Charges for services to customers increased slightly by $1.5 million. This was attributable to a retail sewer rate increase of 1.5 percent and various increases in reclaimed water rates adding revenues of approximately $1 million.
- Annual operating expenses decreased by slightly by $1.5 million or 2.8 percent due to reductions in consulting and other professional services.
- The Sewer System received $2 million from the Water System during the year in support of the reclaimed water system.

Solid Waste System

- Total program revenues of the solid waste system increased by $2.1 million or 2.1 percent.
- Charges for services increased 7 percent or $5.5 million due to increased electricity and electrical capacity revenue generated from the waste to energy plant and increased sales of scrap metal. Miscellaneous revenue was down by $2.9 million from the prior year due to nonrecurring to proceeds from insurance to cover the cost of replacing the generating turbine in the prior year.
- Operating expenses for the system were up by $12 million or 22 percent from the prior year. Approximately, $10 million of the increase was due to the increase in the estimate of the liability for post closure costs as a result of adding the acreage for the sod farm to the landfill. The remainder of the increase is due to normal operating expenses.

St. Petersburg/Clearwater International Airport

- Total program revenues for the Airport increased by $.4 million, or .5 percent over the prior year.
- Charges for services were down slightly by $327,000, primarily due to closure of Airco Golf Course in May 2011.
- Capital contributions were down by $4.8 million due to completion of construction on the rehabilitation of the airport terminal building during the year which was funded by federal and state grants.
- Operating expenses increased by $556,000 to an increase in depreciation expense.
Capital Assets

Capital Assets
Governmental and Business-Type Activities
(dollars in thousands)

<table>
<thead>
<tr>
<th>Issue Date</th>
<th>Description</th>
<th>Original Issued Amount</th>
<th>Amount Outstanding at year end</th>
<th>Current Maturities</th>
</tr>
</thead>
<tbody>
<tr>
<td>January 2003</td>
<td>Sewer Revenue Bonds, Series 2003</td>
<td>$ 86,580</td>
<td>$ 71,625</td>
<td>$ 2,010</td>
</tr>
<tr>
<td>November 2006</td>
<td>Sewer Revenue Refunding Bonds, Series 2006</td>
<td>25,205</td>
<td>21,470</td>
<td>1,245</td>
</tr>
<tr>
<td>July 2008</td>
<td>Sewer Revenue Bonds, Series 2008A</td>
<td>42,005</td>
<td>41,025</td>
<td>335</td>
</tr>
<tr>
<td>July 2008</td>
<td>Sewer Revenue Refunding Bonds, Series 2008 B-1</td>
<td>32,700</td>
<td>32,505</td>
<td>70</td>
</tr>
<tr>
<td>July 2011</td>
<td>Sewer Revenue Refunding Bonds, Series 2011</td>
<td>20,870</td>
<td>20,290</td>
<td>580</td>
</tr>
<tr>
<td></td>
<td></td>
<td>$ 207,360</td>
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Outstanding Bond Issues
(dollars in thousands)

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Investment Policy

The Clerk of the Circuit Court, through the Finance Division, conducts all investment activity of the Board of County Commissioners in accordance with Section 218.415, Florida Statutes, Local Government Investment Policies, as well as the investment ordinance adopted by the Board (Pinellas County Code, Investment of Surplus Public Funds, Section 2-144) and Board Resolution 10-2 adopting investment policies. The investment policy and the ordinance can be found at:

http://www.pinellasclerk.org/aspInclude2/ASPInclude.asp?pageName=transparency2.htm#investpo

The Board's investment policy applies to all funds in excess of those required to meet current expenses for the Board of County Commissioners. The Association of Public Treasurers of the United States and Canada (APT US&C) awarded Pinellas County in July 2010 with the Certification of Excellence for its investment policy. This certification should be renewed every three years. Receiving this certification denotes the County has a sound investment policy founded upon professional standards to assist in ensuring prudent management of public funds.

Investment Objectives

- Safety - Protection of the County funds.
- Liquidity - Provide sufficient liquidity to meet the County's operating, payroll and capital expenses.
- Income - Maximize the return but avoid assuming unreasonable risk.

PINELLAS COUNTY BOARD OF COUNTY COMMISSIONERS

INVESTMENT PORTFOLIO
(dollars in thousands)

<table>
<thead>
<tr>
<th>Investments</th>
<th>Amount (in thousands)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Treasury Securities</td>
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<tr>
<td>Federal Agency Issues</td>
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</tr>
<tr>
<td>Public Funds Depository Accounts</td>
<td>$197,217</td>
</tr>
<tr>
<td>Local Government Investment Pools (LGIP)</td>
<td>$20,458</td>
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<tr>
<td>Cash Pools</td>
<td>$81,776</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>$621,061</strong></td>
</tr>
</tbody>
</table>
Accomplishments

General Government

The County successfully completed phases 1A, 1B and 2A of its Enterprise Resource Planning project called Oracle Project Unified Solution (OPUS) during the fiscal year. OPUS provides an integrated countywide financial platform that supports all aspects of the County's financial and human resources operations. Phases 1A and 1B included the Human Resources, Advanced Benefits, Payroll, Time and Labor, Self Service Human Resources and Learning Management applications. Applications implemented in Phase 2A included the General Ledger, Accounts Receivable, Accounts Payable, Procurement, Projects, Fixed Assets, Cash Management and OBIEE Reporting. Phase 2B including the Hyperion Budgeting and Performance Scorecard applications were completed in December of 2011. Phase 2C which will include Advanced Procurement is scheduled from completion in 2012.

The Clerk of the Circuit Court’s Office continues its emphasis on a paperless environment. The major accomplishment in this area has been the roll-out of the e-filing pilot project in Probate. With the help of four law firms who have served as pilot firms for the project, Probate will be the first area to accept the electronic filing of court pleadings. Attorneys will soon be able to e-file their cases through the statewide E-Portal which will transmit data to our Global 360 system in Probate. Once e-filed, attorneys will no longer follow-up the electronic filing with a hard copy; marking the first step to a truly paperless office.

The County is currently engaged in several other strategic business solutions to move the organization forward with technology in the future such as Justice Consolidated Case Management System (JUSTICE CCMS), Community Help and Electronic Data Application System (CHEDAS), Enterprise Graphic Information System (Enterprise GIS), and Enterprise Asset Management.

Public Safety

The Radio and Data Systems Division of the Public Safety Services Department continues to enhance the countywide public safety communications system. The County has received UASI grant funding and, as part of a County CIP project, the County will complete the transition in 2013. The 911 Computer Systems Division of the Public Safety Services Department has developed and deployed a Law Enforcement software application that provides detailed visibility of the information contained in the 911 Computer System on all ongoing emergency calls to all major Police Communications Centers.

Through collaboration of law enforcement, the criminal justice system, local governments and community service groups throughout the County, a shelter for the homeless called Pinellas Safe Harbor, operated by the Pinellas County Sheriff's Office opened in January 2011. Pinellas Safe Harbor a cost effective shelter and service headquarters for those homeless who would otherwise be involved in the criminal justice system. The shelter provides homeless men and women a safe environment to receive services they need to get back on their feet and keep them out of jail.
Future Initiatives

General Government

The future of the Clerk of the Circuit Court’s Office is beginning to take shape in the world of automation. With many of the accomplishments referenced above, we are now postured to look for enhanced ways to deliver services to the public. Access to electronic records will be a click away. Methods for collections of fines, fees, and costs will be made simpler. Public Access screens will be enhanced to make navigation of our systems much easier for the public to use. The e-filing efforts and continued implementation of the new case management system will be a multi-year effort.

Environment and Infrastructure

To gain operational efficiencies, effective October 1, 2011, the Department of Environment and Infrastructure was formed from a merger of three existing county departments—Public Works, Utilities and part of Environmental Management. The consolidation is designed to combine three very vibrant work cultures while providing cost effective and efficient services to Pinellas County residents. A management council made up of representatives from the predecessor departments was created to help guide the merger and a consultant was also engaged to assist with the implementation. In time the merger is expected to yield operational efficiencies and synergies. The County will continue its initiative of using technology to improve the flow of traffic in the County through intelligent transportation systems, focusing on high priority traffic corridors in order to work within available resources.

Solid Waste Facility
How to Contact Pinellas County

Clerk of the Circuit Court
315 Court Street
Clearwater, FL 33756
(727) 464-3341
www.pinellasclerk.org

Board of County Commissioners
315 Court Street
Clearwater, FL 33756
(727) 464-3377
www.pinellascounty.org

Supervisor of Elections
Elections Service Center
Starkey Lakes Corporate Center
13001 Starkey Road
Largo, FL 33773
(727) 464-6108
www.votepinellas.com

Tax Collector
Main Office
315 Court Street
Clearwater, FL 33756
(727) 562-3262
www.taxcollect.com

Property Appraiser
County Courthouse
315 Court Street
Clearwater, FL 33756
(727) 464-3207
www.pcpao.org

Sheriff
10750 Ulmerton Road
Largo, FL 33778
(727) 582-6200
www.pscoweb.com

Shell Key Island

Pinellas County Government is committed to progressive public policy, superior public service, courteous public contact, judicious exercise of authority and sound management of public resources, to meet the needs and concerns of our citizens today and tomorrow.
This Citizens’ Guide to County Finances was prepared by the Finance Division, the Clerk’s Print Shop and the Board of County Commissioners Communications Department.